

Reading School District
Superintendent and Assistant Superintendent
Performance Evaluation Summary
August 25, 2021

The following represents the summary of RSD Board of Directors Evaluations of the Superintendent and Assistant Superintendent for the 2019-2021 school years.

<u>Objective Performance Standard</u>	Distinguished	Proficient	Needs Improvement	Failure
<p>Student Growth and Achievement</p> <p><i>Superintendent uses multiple data sources to assess student success and growth as appropriate, specific to needs within the district and as determined annually in collaboration with the board of school directors. Annual or other district performance objectives are articulated and clearly achieved under the direction of the Superintendent relative to PSSA, PVAAS, and other locally determined measures.</i></p>				
1. Superintendent Dr. Khalid Mumin	X			
2. Assistant Superintendent Dr. Jennifer Murray	X			

<u>Objective Performance Standard</u>	Distinguished	Proficient	Needs Improvement	Failure
<p>Organizational Leadership</p> <p><i>Superintendent has worked collaboratively with the Board to develop a vision for the district, displays an ability to identify and rectify problems affecting the district, works collaboratively with district administration to ensure best practices for instruction, supervision, curriculum development, and management are being utilized, and works to influence the climate and culture of the district.</i></p>				
1. Superintendent Dr. Khalid Mumin	X			
2. Assistant Superintendent Dr. Jennifer Murray	X			

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 Superintendent and Assistant Superintendent for the 2019-2021 school years.

<u>Objective Performance Standard</u>				
District Operations and Financial Management <i>Superintendent manages effectively, ensuring completion of activities associated with the annual budget; overseeing distribution of resources in support of district priorities; and directing overall operational activities within the district.</i>	Distinguished	Proficient	Needs Improvement	Failure
1. Superintendent Dr. Khalid Mumin	X			
2. Assistant Superintendent Dr. Jennifer Murray	X			

<u>Objective Performance Standard</u>				
Communication and Community Relations <i>Superintendent communicates with and effectively engages the staff, the board, and members of the community, clearly articulating district goals and priorities, addressing local and broader issues affecting the district, and building support for district initiatives, programs and short/long- range plans.</i>	Distinguished	Proficient	Needs Improvement	Failure
1. Superintendent Dr. Khalid Mumin	X			
2. Assistant Superintendent Dr. Jennifer Murray	X			

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<u>Objective Performance Standard</u>				
Human Resource Management <i>Superintendent incorporates best practice for human resource management and oversight, coordinating staffing, recruitment, and other human resource functions within the district.</i>	Distinguished	Proficient	Needs Improvement	Failure
1. Superintendent Dr. Khalid Mumin	X			
2. Assistant Superintendent Dr. Jennifer Murray	X			

<u>Objective Performance Standard</u>				
Professionalism <i>Superintendent models professional decision-making processes and ethical standards consistent with the values of Pennsylvania's public education system as well as that of the local community. Superintendent additionally works to individually reflect upon her/his effectiveness within the role, and works to improve effectiveness through the use of professional development literature and activities.</i>	Distinguished	Proficient	Needs Improvement	Failure
1. Superintendent Dr. Khalid Mumin	X			
2. Assistant Superintendent Dr. Jennifer Murray	X			

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<u>Objective Performance Standard</u>	Distinguished	Proficient	Needs Improvement	Failure
Final Overall Evaluation				
1. Superintendent Dr. Khalid Mumin	X			
2. Assistant Superintendent Dr. Jennifer Murray	X			